

# "A changing economy, a changing workforce"



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Imagination at work.

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Businesses are adapting to volatility and uncertainty as a way of life. Organizations are facing a wide range of challenges as they strive to find growth and stay competitive.



Governance	Adapting to build trust	Strategy &	Growing in a multi-speed
		Growth	global economy
Innovation &	Creating value through		
Technology	inventiveness	Sustainability	Promoting "good growth"
Operations	Building agile, flexible	·	
-	operations	Talent	Recruiting and retaining the right people
Regulation	Keeping abreast of rapidly evolving regulation	·	
		The economy	Tapping into new markets
Risk	Building a resilient	S	
_	business		



# Human Capital (HC)

- Human capital \_\_\_\_ Investment in people
- Human capital = Abilities, knowledge and skills embodied & acquired with education, training and experience.
- The importance of HC has been recognized in developed & developing countries considering that we live in the era of globalization, fierce competition, continuous technology development and innovation.

- Higher levels of education are accompanied by higher wages & lower unemployment.
- Investing in development of high quality human capital is expected to have a positive impact on employment and economic growth.
- If a country **lacks** human capital of good quality, it has **fewer opportunities** for growth and development.
- Rapid structural change caused by globalization & technological change has increased the importance of human capital over the past years.







### Panama

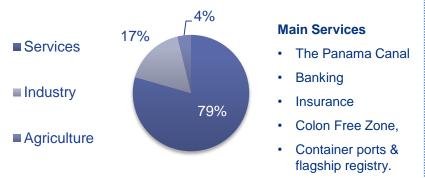
#### **Economy Overview**

2012			
US 36.7 Bn			
10.7%			
US 15,000			
24.7			
26.3			
-67			
51.4			

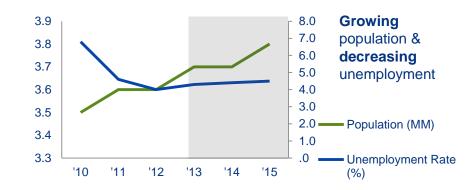
#### **Global Competitiveness Index 2013**

2013			
General Rank	40 (from 49 in 2012)		
Health & Education	69		
Higher Education & Training	69		
Labor Market Efficiency	89		

#### **Economic Sectors, %GDP**



#### **Population vs Unemployment**





# Human Capital in Panama

- Gap between Economic & Educational growth
- Facing the basic needs... Is there a solid plan on technical & higher education?
- Higher labor demand than offer... Misinterpretation of the reality
- Poor investment in Talent Development (private sector)... Cultural change
- Market is open for foreign talent... Diversification helps HC development
- Lack of educational mapping analysis to identify critical gaps... Workforce planning
- More interactions between the **public & private sector**







# Any Questions?



